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Notice Regarding Completion of Payment for Disposal of Treasury Stock as Granting of Shares Through Employee Stockholding Association and Partial Forfeiture

The payment procedures regarding the disposal of treasury stock to the employees of OMRON Corporation and its subsidiaries in Japan (hereinafter, "subsidiaries") through OMRON Employee Stockholding Association (hereinafter, the "ESA") that was resolved at a meeting of the Board of Directors of OMRON Corporation (TOKYO: 6645; ADR: OMRNY) held on March 1, 2022, have been completed today (May 17, 2022). OMRON Corporation announces that there have been changes to the number of shares to be disposed of and the total value of disposal that were initially planned due to partial forfeiture, as described below. For details concerning this matter, please refer to "Notice Regarding Disposal of Treasury Stock as Granting of Shares Through Employee Stockholding Association" dated March 1, 2022.

1. Outline of the Disposal (Changes are underlined.)

	After the change	Before the change
(1) Date of disposal	May 17, 2022	May 17, 2022
(2) Class and number of shares to be disposed of	<u>99,430 shares</u> of common stock of OMRON Corporation	<u>109,480 shares</u> of common stock of OMRON Corporation (Note)
(3) Disposal price	7,760 yen per share	7,760 yen per share
(4) Total value of disposal	<u>771,576,800yen</u>	<u>849,564,800 yen</u> (Note)
(5) Method of disposal (Scheduled allottee)	Third-party allotment (OMRON Employee Stockholding Association: <u>99,430shares</u>) (Ten shares each will be granted to <u>the number</u> of employees of OMRON Corporation and its subsidiaries eligible for the scheme, which is <u>9,943</u> .) <u>The text hereinafter has been deleted.</u>	Third-party allotment (OMRON Employee Stockholding Association: <u>109,480 shares</u>) (The number of shares is <u>calculated assuming</u> that 10 shares will be granted to <u>the largest number</u> of employees of OMRON Corporation and its subsidiaries eligible for the scheme, which is <u>10,948</u> .) <u>Note that OMRON Corporation will not accept any application from OMRON Corporation employees for subscribing for only a part of the shares to be granted.</u>
(6) Other	<u>Deleted</u>	<u>The Treasury Stock Disposal is subject to effectuation of a Securities</u>

		<u>Registration Statement pursuant to the Financial Instruments and Exchange Act.</u>
(Note)	<u>Deleted</u>	<u>(Note) The figures for the “number of shares to be disposed of” and “total value of disposal” represent the maximum amount. The actual number of shares to be disposed of and the actual total value of disposal are expected to be fixed according to the number of members joined to ESA after the conclusion of promoting membership of ESA to those who have not yet joined.</u>

2. Reason for the Change

The change in the number of shares to be disposed of and the total value of disposal was made since promoting membership in the ESA to employees has ended and the number of members of the ESA has been fixed.

3. Future Outlook

The third-party allotment is expected to have a minor impact on the consolidated earnings for the fiscal year ending March 2023. Should any revision to the earnings forecast be required or any fact arise that requires an announcement, such matters will be promptly announced.