

2022年度 第2四半期 オムロングループ財務データ集

OMRON Group Reference Data as of October 2022

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注) 表中で(A)/Actualは実績、(E)/Estimatesは見通し、(P)/Planは計画を表す
 Note. (A) stands for actual results, (E) for estimates, and (P) for plan

<セグメントの名称>

< Name of Business Segments >

制御機器事業: IAB:	インダストリアルオートメーションビジネス Industrial Automation Business
ヘルスケア事業: HCB:	ヘルスケアビジネス Healthcare Business
社会システム事業: SSB:	ソーシャルシステムズ・ソリューション&サービス・ビジネス Social Systems, Solutions & Service Business
電子部品事業: DMB:	デバイス&モジュールソリューションズビジネス Device & Module Solutions Business

<エリアの名称>

< Definition of Region >

米州: Americas:	北米、中米、南米を含む North, Central, and South America
欧州: Europe:	ヨーロッパ、ロシア、アフリカ、中東を含む Europe, Russia, Africa, the Middle East
中華圏: Greater China:	中国、台湾、香港を含む China, Taiwan, Hong Kong
東南アジア他: Asia Pacific:	東南アジア、韓国、インド、オセアニアを含む Southeast Asia, South Korea, India, Oceania

注意:

Notes:

1. 当社の連結決算は米国会計基準を採用しています。
The financial statements are prepared in accordance with U.S. GAAP standards.
2. 四捨五入により、当財務データ集の数値は「2023年3月期 第2四半期 決算短信」と異なる場合がございます。
These reference data may differ from "Summary of Consolidated Financial Results for the Second Quarter of the Year Ending March 31, 2023 (U.S. GAAP) due to rounding off.
3. 業績予想などは、当社が現時点で入手可能な情報と、合理的であると判断する一定の前提に基づいており、実際の業績はさまざまなリスクや不確定な要素などの要因により、異なる可能性があります。
Projected results and future developments are based on information available to the Company at the time of writing, as well as certain assumptions judged by the Company to be reasonable. Various risks and uncertain factors could cause actual results to differ materially from these projections.
4. 当資料は2022年10月26日に作成・発表したものです。
This reference data was produced and announced on October 26, 2022.

会社	Total	FY18	FY19	FY20	FY21							FY22	FY22						
		Actual	Actual	Actual	Actual							Plan	Actual / Estimates						
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	(Announced Apr 26)	Q1 (A)	Q2 (A)	Q3 (E)	Q4 (E)	1st H (A)	2nd H (E)	Full (E)
売上高	Sales	7,326	6,780	6,555	1,882	1,812	1,893	2,043	3,694	3,936	7,629	8,500	1,844	2,200			4,044	4,756	8,800
売上原価	Cost of Sales	4,071	3,743	3,572	1,008	979	1,035	1,139	1,988	2,173	4,161	4,625	1,039	1,190			2,230	2,605	4,835
売上総利益	Gross Profit	3,255	3,037	2,984	874	832	858	904	1,706	1,762	3,468	3,875	804	1,010			1,814	2,151	3,965
その他販管費	SG&A	2,089	2,030	1,927	505	523	536	568	1,028	1,104	2,132	2,430	568	592			1,160	1,330	2,490
	R&D費	R&D Exp.	493	460	432	110	110	110	112	220	223	443	515	117	121			238	287
販管費合計	SG&A + R&D	2,582	2,489	2,359	615	633	647	680	1,249	1,326	2,575	2,945	685	713			1,398	1,617	3,015
営業利益	Operating Income	673	548	625	258	199	211	225	457	436	893	930	119	297			416	534	950
営業外損益	Non-operating Income (loss), net	13	29	-26	-8	3	36	-5	-5	31	26	40	2	25			27	23	50
税引前当期純利益	NIBT	659	518	651	266	196	175	230	462	405	867	890	117	272			389	511	900
法人税等	Income Taxes	170	113	151	60	65	46	59	125	105	230	235	29	74			103	142	245
持分法投資損益	Equity in loss (earnings) of affiliates	16	10	61	2	6	3	4	9	8	16	20	7	-3			4	1	5
継続事業純利益	Income from continuing operations	473	396	439	203	125	125	167	329	292	620	635	81	201			282	368	650
非継続事業利益	Income from discontinued operations	77	357	-	-	-	-	-	-	-	-	-	-	-			-	-	-
非支配持分帰属損益	Net Income Attributable to noncontrolling interests	7	4	6	2	2	2	1	3	3	6	5	1	2			3	2	5
当社株主に帰属する当期純利益	Net Income Attributable to OMRON Shareholders	543	749	433	202	124	123	166	325	289	614	630	80	199			279	366	645

売上総利益率	Gross Profit / Sales	44.4%	44.8%	45.5%	46.4%	45.9%	45.3%	44.3%	46.2%	44.8%	45.5%	45.6%	43.6%	45.9%			44.9%	45.2%	45.1%
その他販管費比率	SG&A / Sales	28.5%	29.9%	29.4%	26.8%	28.9%	28.3%	27.8%	27.8%	28.0%	27.9%	28.6%	30.8%	26.9%			28.7%	28.0%	28.3%
R&D費比率	R&D / Sales	6.7%	6.8%	6.6%	5.9%	6.1%	5.8%	5.5%	6.0%	5.7%	5.8%	6.1%	6.4%	5.5%			5.9%	6.0%	6.0%
販管費(合計)比率	(SG&A + R&D) / Sales	35.2%	36.7%	36.0%	32.7%	35.0%	34.2%	33.3%	33.8%	33.7%	33.8%	34.6%	37.2%	32.4%			34.6%	34.0%	34.3%
営業利益率	O.I. / Sales	9.2%	8.1%	9.5%	13.7%	11.0%	11.2%	11.0%	12.4%	11.1%	11.7%	10.9%	6.5%	13.5%			10.3%	11.2%	10.8%

設備投資	Capex	357	331	240	48	70	89	135	118	224	342	525	60	113			173	362	535
減価償却費	Depreciation	254	257	228	57	58	58	60	115	118	234	255	62	69			130	140	270

外為(期中平均レート)	Exchange Rate (Yen)	Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3 (E)	Q4 (E)	1st H (A)	2nd H (E)	Full (E)
USD (円)	USD	110.7	109.1	105.8	109.8	110.0	113.1	115.3	109.9	114.2	112.1	121.0	126.5	136.6	140.0	140.0	131.6	140.0	135.8
EUR (円)	EUR	128.8	121.2	123.2	131.7	130.5	130.3	129.4	131.1	129.9	130.5	133.0	136.8	139.7	140.0	140.0	138.2	140.0	139.1
人民元 (円)	CNY	16.5	15.7	15.5	17.0	17.0	17.6	18.1	17.0	17.9	17.4	19.0	19.3	20.1	20.0	20.0	19.7	20.0	19.9

ROIC	ROIC	10.6%	14.1%	7.8%								9.6%	10%超						10%程度
ROE	ROE	10.8%	14.5%	7.6%								9.7%	10%超						10%程度
EPS (円)	EPS (Yen)	260.8	365.3	214.7								305.7	316.3						323.8

会社	Total	FY19 (A) /	FY20 (A) /	FY21 (A) /	FY22 (A) & (E) /							FY22 (E) /
		FY18 (A)	FY19 (A)	FY20 (A)	FY21 (A)							FY22 (P)
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H	Full	Full
売上高	Sales	92.5%	96.7%	116.4%	98.0%	121.5%			109.5%	120.8%	115.3%	103.5%
売上原価	Cost of Sales	91.9%	95.4%	116.5%	103.1%	121.6%			112.2%	119.9%	116.2%	104.5%
売上総利益	Gross Profit	93.3%	98.2%	116.2%	92.1%	121.3%			106.4%	122.0%	114.3%	102.3%
その他販管費	SG&A	97.2%	94.9%	110.7%	112.5%	113.1%			112.8%	120.5%	116.8%	102.5%
	R&D費	R&D Exp.	93.2%	93.9%	102.5%	106.3%	110.1%		108.2%	128.9%	118.6%	101.9%
販管費合計	SG&A + R&D	96.4%	94.7%	109.2%	111.4%	112.6%			112.0%	121.9%	117.1%	102.4%
営業利益	Operating Income	81.4%	114.1%	143.0%	46.2%	149.2%			91.0%	122.5%	106.4%	102.2%
税引前当期純利益	NIBT	78.6%	125.6%	133.2%	44.0%	138.8%			84.2%	126.1%	103.8%	101.1%
当社株主に帰属する当期純利益	Net Income Attributable to OMRON Shareholders	137.9%	57.8%	141.8%	39.5%	161.1%			85.7%	126.9%	105.0%	102.4%
設備投資	Capex	92.8%	72.4%	142.8%	124.4%	161.3%			146.2%	161.8%	156.4%	101.9%
減価償却費	Depreciation	101.4%	88.5%	102.7%	107.4%	118.3%			112.9%	118.2%	115.5%	105.9%

※専断事業(AEO)を非継続事業に分類しています。

※2022年度計画には、全社業績変動リスク(売上高△100億円、営業利益△40億円)を含む

We have reclassified AEC as discontinued operations.

FY2022 Plan figures include earnings fluctuation risk (Sales -10 billions of yen, Operating Income -4 billions of yen).

制御機器事業 (IAB)	IAB	FY18	FY19	FY20	FY21							FY22	FY22						
		Actual	Actual	Actual	Actual							Plan	Actual / Estimates						
地域別売上	Sales by Region	Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3 (E)	Q4 (E)	1st H (A)	2nd H (E)	Full (E)
日本	Japan	1,547	1,400	1,160	322	326	336	366	649	702	1,351	1,485	304	373			677		
米州	Americas	350	326	276	88	86	96	112	174	208	382	430	115	141			256		
欧州	Europe	799	718	656	216	189	205	202	405	407	812	925	200	214			414		
中華圏	Greater China	782	688	878	328	279	294	270	607	564	1,171	1,440	275	414			689		
東南アジア他	Asia Pacific	438	394	385	122	109	109	125	230	235	465	550	115	149			264		
直接輸出	Export	3	2	1	0	0	0	0	0	0	0	0	0	0			0		
売上合計 (組み替え後)	Total (After reclassifications)	-	-	3,356	1,076	989	1,040	1,076	2,065	2,116	4,181	4,830	1,010	1,292			2,301	2,729	5,030
売上合計 (組み替え前)	Total (Before reclassifications)	3,918	3,528	3,464	1,109	1,025	1,079	1,113	2,134	2,192	4,326	-	-	-			-	-	-

		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3 (E)	Q4 (E)	1st H (A)	2nd H (E)	Full (E)
営業利益 (組み替え後)	Operating Income (After reclassifications)	-	-	572	227	174	178	184	401	362	763	900	118	274			391	539	930
営業利益率 (組み替え後)	O.I./Sales (After reclassifications)	-	-	17.0%	21.1%	17.6%	17.1%	17.1%	19.4%	17.1%	18.2%	18.6%	11.6%	21.2%			17.0%	19.7%	18.5%
営業利益 (組み替え前)	Operating Income (Before reclassifications)	629	536	588	231	178	183	189	409	372	781	-	-	-			-	-	-
営業利益率 (組み替え前)	O.I./Sales (Before reclassifications)	16.1%	15.2%	17.0%	20.8%	17.4%	17.0%	16.9%	19.2%	17.0%	18.1%	-	-	-			-	-	-

制御機器事業 (IAB)	IAB	FY19 (A) / FY18 (A)	FY20 (A) / FY19 (A)	FY21 (A) / FY20 (A)	FY22 (A) & (E) / FY21 (A)							FY22 (E) / FY22 (P)							
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H	Full	Full							
地域別売上	Sales by Region																		
前年比	Comparison																		
日本	Japan	90.5%	-	116.5%	94.3%	114.4%							104.4%						
米州	Americas	93.3%	84.7%	138.3%	131.0%	164.1%							147.4%						
欧州	Europe	89.9%	91.3%	123.8%	92.8%	113.2%							102.3%						
中華圏	Greater China	88.0%	127.7%	133.3%	83.9%	148.3%							113.6%						
東南アジア他	Asia Pacific	90.0%	97.8%	120.6%	94.4%	137.0%							114.5%						
直接輸出	Export	64.4%	47.2%	30.0%	60.0%	100.0%							73.3%						
売上合計 (組み替え後)	Total (After reclassifications)	-	-	124.6%	93.9%	130.6%							111.4%	129.0%	120.3%				104.1%
売上合計 (組み替え前)	Total (Before reclassifications)	90.0%	98.2%	124.9%	-	-							-	-	-				-

		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H	Full	Full
営業利益 (組み替え後)	Operating Income (After reclassifications)	-	-	133.4%	51.8%	157.6%			97.6%	148.9%	122.0%	103.3%
営業利益 (組み替え前)	Operating Income (Before reclassifications)	85.2%	109.7%	132.8%	-	-			-	-	-	-

(注記)・組み替えに関してはP12記載の1をご参照ください。参考値として組み替え前の数値(合計値)も開示しています。

・P12記載の1に伴い、2020年度の日本の売上および営業利益の前年比は「組み替えあり」(2020年度)と「組み替えなし」(2019年度)の比較になるため、表示しておりません。

(Note) With regard to reclassification, please refer to note 1 on p.12. Figures before the reclassification are also provided for reference.

According to notes 1, the Y/Y change of Japan sales and O.I for FY2020 are not presented because FY2020 figures are reclassified while FY2019 figures are numbers before the reclassifications.

ヘルスケア事業 (HCB)	HCB	FY18	FY19	FY20	FY21							FY22	FY22						
		Actual	Actual	Actual	Actual							Plan	Actual / Estimates						
地域別売上	Sales by Region	Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3 (E)	Q4 (E)	1st H (A)	2nd H (E)	Full (E)
日本	Japan	269	261	296	67	76	67	68	144	135	278	280	55	71			126		
米州	Americas	236	216	240	63	61	55	48	124	103	227	295	71	67			138		
欧州	Europe	227	217	228	55	55	52	69	110	120	230	215	48	53			101		
中華圏	Greater China	310	314	342	118	103	123	90	221	213	433	545	120	103			223		
東南アジア他	Asia Pacific	107	108	121	44	33	37	42	76	79	155	200	45	45			90		
直接輸出	Export	6	4	4	1	1	1	1	2	2	5	5	2	2			3		
売上合計	Total	1,155	1,120	1,231	348	329	334	318	677	652	1,329	1,540	341	340			681	749	1,430

		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3 (E)	Q4 (E)	1st H (A)	2nd H (E)	Full (E)
営業利益	Operating Income	130	135	206	64	57	41	23	121	65	185	200	41	41			83	67	150
営業利益率	O.I./Sales	11.3%	12.1%	16.7%	18.3%	17.4%	12.3%	7.3%	17.9%	9.9%	14.0%	13.0%	12.1%	12.2%			12.2%	9.0%	10.5%

ヘルスケア事業 (HCB)	HCB	FY19 (A) / FY18 (A)	FY20 (A) / FY19 (A)	FY21 (A) / FY20 (A)	FY22 (A) & (E) / FY21 (A)							FY22 (E) / FY22 (P)							
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H	Full	Full							
地域別売上	Sales by Region																		
前年比	Comparison																		
日本	Japan	96.9%	113.5%	94.0%	82.0%	93.1%			87.9%										
米州	Americas	91.5%	110.9%	94.6%	112.9%	108.9%			110.9%										
欧州	Europe	95.7%	105.0%	101.0%	87.1%	97.5%			92.3%										
中華圏	Greater China	101.4%	108.8%	126.9%	102.0%	99.9%			101.0%										
東南アジア他	Asia Pacific	101.0%	112.3%	128.0%	102.9%	135.9%			117.2%										
直接輸出	Export	63.6%	108.4%	105.4%	131.5%	143.0%			136.9%										
売上合計	Total	97.0%	109.9%	107.9%	98.0%	103.4%			100.6%	115.0%	107.6%	92.9%							

		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H	Full	Full
営業利益	Operating Income	103.7%	152.3%	90.1%	65.0%	72.4%			68.5%	104.1%	80.9%	75.0%

社会システム事業 (SSB)	SSB	FY18	FY19	FY20	FY21							FY22	FY22						
		Actual	Actual	Actual	Actual							Plan	Actual / Estimates						
地域別売上	Sales by Region	Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3 (E)	Q4 (E)	1st H (A)	2nd H (E)	Full (E)
日本	Japan	993	1,152	954	159	191	202	321	349	523	872	910	157	209			366		
米州	Americas	0	0	0	0	0	0	0	0	0	0	0	0	0			0		
欧州	Europe	0	0	0	0	0	0	0	0	0	0	0	0	0			0		
中華圏	Greater China	4	3	2	0	0	0	0	1	0	1	5	0	0			0		
東南アジア他	Asia Pacific	0	0	0	0	0	0	0	0	0	0	0	0	0			0		
直接輸出	Export	8	5	1	0	0	0	3	0	4	4	5	0	0			0		
売上合計	Total	1,006	1,160	957	159	191	202	325	350	527	877	920	157	209			366	594	960

		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3 (E)	Q4 (E)	1st H (A)	2nd H (E)	Full (E)
営業利益	Operating Income	65	109	57	-17	3	5	74	-14	80	65	65	-12	-2			-14	64	50
営業利益率	O.I./Sales	6.5%	9.4%	6.0%	-	1.5%	2.6%	22.9%	-	15.1%	7.4%	7.1%	-	-			-	10.8%	5.2%

社会システム事業 (SSB)	SSB	FY19 (A) /	FY20 (A) /	FY21 (A) /	FY22 (A) & (E) /							FY22 (E) /
		FY18 (A)	FY19 (A)	FY20 (A)	FY21 (A)							FY22 (P)
地域別売上	Sales by Region	Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H	Full	Full
前年比	Comparison	Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H	Full	Full
日本	Japan	116.0%	82.8%	91.4%	98.8%	109.7%			104.7%			
米州	Americas	-	-	-	-	-			-			
欧州	Europe	-	-	-	-	-			-			
中華圏	Greater China	65.1%	61.5%	55.2%	7.7%	0.0%			3.3%			
東南アジア他	Asia Pacific	-	-	-	-	-			-			
直接輸出	Export	60.8%	15.0%	493.3%	128.6%	40.0%			91.7%			
売上合計	Total	115.4%	82.5%	91.7%	98.6%	109.4%			104.5%	112.8%	109.5%	104.3%

		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H	Full	Full
営業利益	Operating Income	165.9%	52.5%	114.3%	-	-			-	80.5%	76.9%	76.9%

(注記)組み替えに関してはP12記載の2、7をご参照ください。

(Note) With regard to reclassification, please refer to note 2 and 7 on p.12.

電子部品事業 (DMB)	DMB	FY18	FY19	FY20	FY21							FY22	FY22						
		Actual	Actual	Actual	Actual							Plan	Actual / Estimates						
		(Announced Apr 26)	(Announced Oct 26)							(Announced Oct 26)									
地域別売上	Sales by Region	Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3 (E)	Q4 (E)	1st H (A)	2nd H (E)	Full (E)
日本	Japan	232	228	317	86	87	98	93	173	191	364	370	93	104			197		
米州	Americas	179	136	121	41	39	40	54	81	94	174	185	55	60			115		
欧州	Europe	177	151	131	37	40	38	48	77	85	163	165	44	45			89		
中華圏	Greater China	308	241	287	91	90	93	83	182	176	358	400	98	101			199		
東南アジア他	Asia Pacific	135	125	111	35	37	38	39	72	77	149	160	41	44			85		
直接輸出	Export	1	2	2	0	0	0	1	1	1	2	0	0	0			1		
売上合計 (組み替え後)	Total (After reclassifications)	-	-	969	291	294	307	317	585	625	1,210	1,280	332	355			686	664	1,350
売上合計 (組み替え前)	Total (Before reclassifications)	1,031	884	860	257	259	269	280	516	548	1,064	-	-	-			-	-	-

		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3 (E)	Q4 (E)	1st H (A)	2nd H (E)	Full (E)
営業利益 (組み替え後)	Operating Income (After reclassifications)	-	-	46	25	23	34	19	48	53	101	105	38	42			81	39	120
営業利益率 (組み替え後)	O.I./Sales (After reclassifications)	-	-	4.7%	8.5%	7.9%	11.1%	5.9%	8.2%	8.5%	8.3%	8.2%	11.5%	11.9%			11.7%	5.9%	8.9%
営業利益 (組み替え前)	Operating Income (Before reclassifications)	82	9	30	21	19	29	14	40	43	82	-	-	-			-	-	-
営業利益率 (組み替え前)	O.I./Sales (Before reclassifications)	7.9%	1.0%	3.4%	8.0%	7.3%	10.7%	5.0%	7.7%	7.8%	7.7%	-	-	-			-	-	-

電子部品事業 (DMB)	DMB	FY19 (A) /	FY20 (A) /	FY21 (A) /	FY22 (A) & (E) /							FY22 (E) /							
		FY18 (A)	FY19 (A)	FY20 (A)	FY21 (A)							FY22 (P)							
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H	Full	Full							
日本	Japan	98.5%	-	114.9%	108.4%	119.3%							113.9%						
米州	Americas	75.8%	88.9%	144.4%	132.7%	153.3%							142.8%						
欧州	Europe	84.8%	87.3%	123.7%	118.3%	113.0%							115.5%						
中華圏	Greater China	78.5%	118.7%	124.9%	107.7%	111.7%							109.7%						
東南アジア他	Asia Pacific	93.0%	88.5%	134.3%	117.9%	118.9%							118.4%						
直接輸出	Export	300.0%	82.9%	93.5%	92.5%	54.1%							74.0%						
売上合計 (組み替え後)	Total (After reclassifications)	-	-	124.9%	114.0%	120.5%							117.3%	106.3%	111.6%				105.5%
売上合計 (組み替え前)	Total (Before reclassifications)	85.7%	97.4%	123.7%	-	-							-	-	-				-

		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H	Full	Full		
営業利益 (組み替え後)	Operating Income (After reclassifications)	-	-	220.6%	154.4%	182.6%					168.0%	74.5%	119.0%	114.3%
営業利益 (組み替え前)	Operating Income (Before reclassifications)	11.2%	322.7%	278.2%	-	-					-	-	-	-

(注記) ・組み替えに関してはP12記載の1、4、6をご参照ください。参考値として組み替え前の数値(合計値)も開示しています。

・P12記載の1に伴い、2020年度の日本の売上および営業利益の前年比は「組み替えあり」(2020年度)と「組み替えなし」(2019年度)の比較になるため、表示しておりません。

(Note) With regard to reclassification, please refer to notes 1, 4 and 6 on p.12. Figures before the reclassification are also provided for reference.

According to notes 1, the Y/Y change of Japan sales and O.I for FY2020 are not presented because FY2020 figures are reclassified while FY2019 figures are numbers before the reclassifications.

本社他 (消去調整含む)	Eliminations & Corporate	FY18	FY19	FY20	FY21							FY22	FY22						
		Actual	Actual	Actual	Actual							Plan	Actual / Estimates						
地域別売上	Sales by Region	Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3 (E)	Q4 (E)	1st H (A)	2nd H (E)	Full (E)
日本	Japan	146	74	39	8	8	9	8	16	17	33	30	5	5			10		
米州	Americas	0	0	0	0	0	0	0	0	0	0	0	0	0			0		
欧州	Europe	0	0	0	0	0	0	0	0	0	0	0	0	0			0		
中華圏	Greater China	61	14	3	0	0	0	0	0	0	0	0	0	0			0		
東南アジア他	Asia Pacific	0	0	0	0	0	0	0	0	0	0	0	0	0			0		
直接輸出	Export	9	0	1	0	0	0	0	0	0	0	0	0	0			0		
売上合計	Total	216	89	43	8	8	9	8	16	17	33	30	5	5			10	20	30

		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3 (E)	Q4 (E)	1st H (A)	2nd H (E)	Full (E)
営業利益	Operating Income	-221	-241	-255	-40	-58	-47	-76	-98	-123	-221	-300	-66	-59			-125	-175	-300
営業利益率	O.I./Sales	-	-	-	-	-	-	-	-	-	-	-	-	-			-	-	-

本社他 (消去調整含む)	Eliminations & Corporate	FY19 (A) / FY18 (A)	FY20 (A) / FY19 (A)	FY21 (A) / FY20 (A)	FY22 (A) & (E) / FY21 (A)							FY22 (E) / FY22 (P)								
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H	Full	Full								
地域別売上	Sales by Region																			
前年比	Comparison																			
日本	Japan	50.8%	52.7%	84.6%	56.0%	62.8%			59.4%											
米州	Americas	-	-	-	-	-			-											
欧州	Europe	-	-	-	-	-			-											
中華圏	Greater China	23.5%	23.7%	-	-	-			-											
東南アジア他	Asia Pacific	-	-	-	-	-			-											
直接輸出	Export	2.8%	264.0%	-	-	-			-											
売上合計	Total	41.0%	48.6%	76.6%	56.0%	62.8%			59.4%	122.3%	90.9%	100.0%								

		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H	Full	Full
営業利益	Operating Income	-	-	-	-	-			-	-	-	-

(注記) 組み替えに関してはP12記載の3、5、6をご参照ください。

(Note) With regard to reclassification, please refer to notes 3, 5 and 6 on p.12.

セグメント別売上	Sales by Segment	FY18	FY19	FY20	FY21							FY22	FY22						
		Actual	Actual	Actual	Actual							Plan	Actual / Estimates						
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3 (E)	Q4 (E)	1st H (A)	2nd H (E)	Full (E)
制御機器事業	IAB	3,918	3,528	3,356	1,076	989	1,040	1,076	2,065	2,116	4,181	4,830	1,010	1,292			2,301	2,729	5,030
ヘルスケア事業	HCB	1,155	1,120	1,231	348	329	334	318	677	652	1,329	1,540	341	340			681	749	1,430
社会システム事業	SSB	1,006	1,160	957	159	191	202	325	350	527	877	920	157	209			366	594	960
電子部品事業	DMB	1,031	884	969	291	294	307	317	585	625	1,210	1,280	332	355			686	664	1,350
本社他(消去調整含む)	Eliminations & Corporate	216	89	43	8	8	9	8	16	17	33	30	5	5			10	20	30
全社業績変動リスク	Earnings Fluctuation Risk	-	-	-	-	-	-	-	-	-	-	-100	-	-			-	-	-
売上合計	Total	7,326	6,780	6,555	1,882	1,812	1,893	2,043	3,694	3,936	7,629	8,500	1,844	2,200			4,044	4,756	8,800

セグメント別売上	Sales by Segment	FY19 (A) / FY18 (A)	FY20 (A) / FY19 (A)	FY21 (A) / FY20 (A)	FY22 (A) & (E) / FY21 (A)							FY22 (E) / FY22 (P)
		Comparison	Comparison	Comparison	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H	Full	Full
前年比	Comparison	Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H	Full	Full
制御機器事業	IAB	90.0%	-	124.6%	93.9%	130.6%			111.4%	129.0%	120.3%	104.1%
ヘルスケア事業	HCB	97.0%	109.9%	107.9%	98.0%	103.4%			100.6%	115.0%	107.6%	92.9%
社会システム事業	SSB	115.4%	82.5%	91.7%	98.6%	109.4%			104.5%	112.8%	109.5%	104.3%
電子部品事業	DMB	85.7%	-	124.9%	114.0%	120.5%			117.3%	106.3%	111.6%	105.5%
本社他(消去調整含む)	Eliminations & Corporate	41.0%	48.6%	76.6%	56.0%	62.8%			59.4%	122.3%	90.9%	100.0%
売上合計	Total	92.5%	96.7%	116.4%	98.0%	121.5%			109.5%	120.8%	115.3%	103.5%

セグメント別売上	Sales by Segment	FY18	FY19	FY20	FY21							FY22	FY22						
		Actual	Actual	Actual	Actual							Plan	Actual / Estimates						
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3 (E)	Q4 (E)	1st H (A)	2nd H (E)	Full (E)
構成比	Ratio	Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3 (E)	Q4 (E)	1st H (A)	2nd H (E)	Full (E)
制御機器事業	IAB	53%	52%	51%	57%	55%	55%	53%	56%	54%	55%	56%	55%	59%			57%	57%	57%
ヘルスケア事業	HCB	16%	17%	19%	18%	18%	18%	16%	18%	17%	17%	18%	18%	15%			17%	16%	16%
社会システム事業	SSB	14%	17%	15%	8%	11%	11%	16%	9%	13%	11%	11%	9%	9%			9%	12%	11%
電子部品事業	DMB	14%	13%	15%	15%	16%	16%	16%	16%	16%	16%	15%	18%	16%			17%	14%	15%
本社他(消去調整含む)	Eliminations & Corporate	3%	1%	1%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%			0%	0%	0%

(注記)組み替えに関してはP12記載の1~7をご参照ください。

なお、P12記載の1に伴い、制御機器事業(IAB)および電子部品事業(DMB)の2020年度の前年比は「組み替えあり」(2020年度)と「組み替えなし」(2019年度)の比較になるため、表示しておりません。セグメント別売上構成比には、全社業績変動リスクを含めていません。

(Note) With regard to reclassification, please refer to notes from 1 to 7 on p.12.

According to notes 1, the Y/Y change for FY2020 on IAB and DMB are not presented because FY2020 figures are reclassified while FY2019 figures are numbers before the reclassifications.

Figures of Sales by Segment do not include earnings fluctuation risk.

地域別売上	Sales by Region	FY18	FY19	FY20	FY21							FY22	FY22						
		Actual	Actual	Actual	Actual							Plan	Actual / Estimates						
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3 (E)	Q4 (E)	1st H (A)	2nd H (E)	Full (E)
日本	Japan	3,187	3,115	2,766	643	688	712	856	1,331	1,568	2,899	3,075	614	762			1,376		
米州	Americas	765	678	636	192	187	191	214	378	405	783	910	241	268			509		
欧州	Europe	1,203	1,085	1,015	308	284	294	318	592	612	1,204	1,305	292	313			605		
中華圏	Greater China	1,465	1,261	1,512	537	473	510	444	1,010	954	1,964	2,390	494	618			1,112		
東南アジア他	Asia Pacific	679	627	618	200	179	184	206	379	390	769	910	201	238			439		
直接輸出	Export	27	14	9	2	2	2	5	3	7	10	10	2	2			4		
全社業績変動リスク	Earnings Fluctuation Risk	-	-	-	-	-	-	-	-	-	-	-100	-	-			-		
売上合計	Total	7,326	6,780	6,555	1,882	1,812	1,893	2,043	3,694	3,936	7,629	8,500	1,844	2,200			4,044	4,756	8,800

地域別売上	Sales by Region	FY19 (A) / FY18 (A)	FY20 (A) / FY19 (A)	FY21 (A) / FY20 (A)	FY22 (A) & (E) / FY21 (A)							FY22 (E) / FY22 (P)	
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H	Full	Full	
前年比	Comparison												
日本	Japan	97.7%	88.8%	104.8%	95.5%	110.7%			103.4%				
米州	Americas	88.7%	93.9%	123.0%	125.4%	143.7%			134.5%				
欧州	Europe	90.2%	93.5%	118.7%	94.9%	110.2%			102.2%				
中華圏	Greater China	86.1%	119.9%	129.9%	91.9%	130.7%			110.1%				
東南アジア他	Asia Pacific	92.4%	98.4%	124.5%	100.4%	133.0%			115.8%				
直接輸出	Export	49.7%	63.4%	119.7%	119.0%	118.0%			118.6%				
売上合計	Total	92.5%	96.7%	116.4%	98.0%	121.5%			109.5%	120.8%	115.3%	103.5%	

地域別売上	Sales by Region	FY18	FY19	FY20	FY21							FY22	FY22						
		Actual	Actual	Actual	Actual							Plan	Actual / Estimates						
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3 (E)	Q4 (E)	1st H (A)	2nd H (E)	Full (E)
構成比	Ratio																		
日本	Japan	44%	46%	42%	34%	38%	38%	42%	36%	40%	38%	36%	33%	35%			34%		
米州	Americas	10%	10%	10%	10%	10%	10%	10%	10%	10%	10%	11%	13%	12%			13%		
欧州	Europe	16%	16%	15%	16%	16%	16%	16%	16%	16%	16%	15%	16%	14%			15%		
中華圏	Greater China	20%	19%	23%	29%	26%	27%	22%	27%	24%	26%	28%	27%	28%			27%		
東南アジア他	Asia Pacific	9%	9%	9%	11%	10%	10%	10%	10%	10%	10%	11%	11%	11%			11%		
直接輸出	Export	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%			0%		

(注記) 組み替えに関してはP12記載の1~7をご参照ください。

地域別売上構成比には、全社業績変動リスクを含めていません。

(Note) With regard to reclassification, please refer to notes from 1 to 7 on p.12.

Figures of Sales by Region do not include earnings fluctuation risk.

セグメント・地域別 売上構成比 Ratio of Sales by Segment and Region			FY18	FY19	FY20	FY21						FY22	FY22							
			Actual	Actual	Actual	Actual						Plan	Actual / Estimates							
			Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3 (E)	Q4 (E)	1st H (A)	2nd H (E)	Full (E)
制御機器事業 IAB	日本	Japan	39%	40%	35%	30%	33%	32%	34%	31%	33%	32%	31%	30%	29%			29%		
	米州	Americas	9%	9%	8%	8%	9%	9%	10%	8%	10%	9%	9%	11%	11%			11%		
	欧州	Europe	20%	20%	20%	20%	19%	20%	19%	20%	19%	19%	19%	20%	17%			18%		
	中華圏	Greater China	20%	19%	26%	30%	28%	28%	25%	29%	27%	28%	30%	27%	32%			30%		
	東南アジア他	Asia Pacific	11%	11%	11%	11%	11%	10%	12%	11%	11%	11%	11%	11%	12%			11%		
	直接輸出	Export	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%			0%		
ヘルスケア事業 HCB	日本	Japan	23%	23%	24%	19%	23%	20%	21%	21%	21%	21%	18%	16%	21%			19%		
	米州	Americas	20%	19%	19%	18%	19%	16%	15%	18%	16%	17%	19%	21%	20%			20%		
	欧州	Europe	20%	19%	19%	16%	17%	15%	22%	16%	18%	17%	14%	14%	16%			15%		
	中華圏	Greater China	27%	28%	28%	34%	31%	37%	28%	33%	33%	33%	35%	35%	30%			33%		
	東南アジア他	Asia Pacific	9%	10%	10%	13%	10%	11%	13%	11%	12%	12%	13%	13%	13%			13%		
	直接輸出	Export	1%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%			0%		
社会システム事業 SSB	日本	Japan	99%	99%	100%	100%	100%	100%	99%	100%	99%	99%	99%	100%	100%			100%		
	米州	Americas	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%			0%		
	欧州	Europe	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%			0%		
	中華圏	Greater China	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	1%	0%	0%			0%		
	東南アジア他	Asia Pacific	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%			0%		
	直接輸出	Export	1%	0%	0%	0%	0%	0%	1%	0%	1%	0%	1%	0%	0%			0%		
電子部品事業 DMB	日本	Japan	22%	26%	33%	30%	30%	32%	29%	30%	31%	30%	29%	28%	29%			29%		
	米州	Americas	17%	15%	12%	14%	13%	13%	17%	14%	15%	14%	14%	16%	17%			17%		
	欧州	Europe	17%	17%	14%	13%	14%	12%	15%	13%	14%	13%	13%	13%	13%			13%		
	中華圏	Greater China	30%	27%	30%	31%	31%	30%	26%	31%	28%	30%	31%	30%	28%			29%		
	東南アジア他	Asia Pacific	13%	14%	11%	12%	13%	12%	12%	12%	12%	12%	13%	12%	12%			12%		
	直接輸出	Export	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%			0%		
本社他 (消去調整含む) Eliminations & Corporate	日本	Japan	67%	83%	91%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%			100%		
	米州	Americas	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%			0%		
	欧州	Europe	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%			0%		
	中華圏	Greater China	28%	16%	8%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%			0%		
	東南アジア他	Asia Pacific	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%			0%		
	直接輸出	Export	4%	0%	2%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%			0%		

(注記) 組み替えに関してはP12記載の1~7をご参照ください。

(Note) With regard to reclassification, please refer to notes from 1 to 7 on p.12.

セグメント別 営業利益	Operating Income by Segment	FY18	FY19	FY20	FY21							FY22	FY22						
		Actual	Actual	Actual	Actual							Plan	Actual / Estimates						
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Q1 (A)	Q2 (A)	Q3 (E)	Q4 (E)	1st H (A)	2nd H (E)	Full (E)
制御機器事業	IAB	629	536	572	227	174	178	184	401	362	763	900	118	274			391	539	930
ヘルスケア事業	HCB	130	135	206	64	57	41	23	121	65	185	200	41	41			83	67	150
社会システム事業	SSB	65	109	57	-17	3	5	74	-14	80	65	65	-12	-2			-14	64	50
電子部品事業	DMB	82	9	46	25	23	34	19	48	53	101	105	38	42			81	39	120
本社他(消去調整含む)	Eliminations & Corporate	-221	-241	-255	-40	-58	-47	-76	-98	-123	-221	-300	-66	-59			-125	-175	-300
全社業績変動リスク	Earnings Fluctuation Risk	-	-	-	-	-	-	-	-	-	-	-40	-	-			-	-	-
営業利益合計	Total	673	548	625	258	199	211	225	457	436	893	930	119	297			416	534	950

セグメント別 営業利益	Operating Income by Segment	FY19 (A) / FY18 (A)	FY20 (A) / FY19 (A)	FY21 (A) / FY20 (A)	FY22 (A) & (E) / FY21 (A)							FY22 (E) / FY22 (P)
		Full (A)	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3	Q4	1st H (A)	2nd H	Full	Full
前年比	Comparison											
制御機器事業	IAB	85.2%	-	133.4%	51.8%	157.6%			97.6%	148.9%	122.0%	103.3%
ヘルスケア事業	HCB	103.7%	152.3%	90.1%	65.0%	72.4%			68.5%	104.1%	80.9%	75.0%
社会システム事業	SSB	165.9%	52.5%	114.3%	-	-			-	80.5%	76.9%	76.9%
電子部品事業	DMB	11.2%	-	220.6%	154.4%	182.6%			168.0%	74.5%	119.0%	114.3%
本社他(消去調整含む)	Eliminations & Corporate	-	-	-	-	-			-	-	-	-
営業利益合計	Total	81.4%	114.1%	143.0%	46.2%	149.2%			91.0%	122.5%	106.4%	102.2%

(注記) 組み替えに関してはP12記載の1、2、3、5、6、7をご参照ください。

なお、P12記載の1に伴い、制御機器事業(IAB)および電子部品事業(DMB)の2020年度の前年比は「組み替えあり」(2020年度)と「組み替えなし」(2019年度)の比較になるため、表示しておりません。

(Notes) With regard to reclassification, please refer to notes 1, 2, 3, 5, 6 and 7 on p.12.

According to notes 1, the Y/Y change for FY2020 on IAB and DMB are not presented because FY2020 figures are reclassified while FY2019 figures are numbers before the reclassifications.

組み替えに関する注記

Notes to Reclassification

1	<p>2022年度より、経営管理区分の見直しのため、制御機器事業(IAB)の一部を電子部品事業(DMB)の事業セグメントに含めて開示しています。これに伴い、2020年度および2021年度の実績を新管理区分に組み替えて開示しています。</p> <p>From 2022, as a result of a segment reclassification, figures for certain business that had been included in IAB have been reclassified into DMB. FY2020-2021 figures have been restated to reflect this.</p>
2	<p>2020年度より、経営管理区分の見直しのため、本社直轄事業(その他事業)の傘下であった環境事業を社会システム事業(SSB)の事業セグメントに含めて開示しています。これに伴い、2018年度および2019年度の実績を新管理区分に組み替えて開示しています。</p> <p>From 2020, as a result of a segment reclassification, figures for the Environmental Solutions business that had been included in the Other segment have been reclassified into SSB. FY2018-2019 figures have been restated to reflect this.</p>
3	<p>2020年度より、経営管理区分の見直しのため、本社直轄事業(その他事業)の傘下であったバックライト事業を本社他(消去調整含む)の事業セグメントに含めて開示しています。これに伴い、2018年度および2019年度の実績を新管理区分に組み替えて開示しています。</p> <p>From 2020, as a result of a segment reclassification, figures for the Backlights business that had been included in the Other segment have been reclassified into Eliminations & Corporate. FY2018-2019 figures have been restated to reflect this.</p>
4	<p>2019年度より、車載事業(AEC)を非継続事業に分類したことに伴い、電子部品事業(EMC)の「セグメント間の内部売上高」の一部を「外部顧客に対する売上高」に組み替えて表示しています。これに伴い、2018年度の実績を新管理区分に組み替えて開示しています。</p> <p>From 2019, in connection with the classification of AEC as a discontinued operation, we have reclassified certain EMC sales from intersegment sales to sales to external customers. Figures presented for the fiscal year ended March 31, 2019 have been reclassified to reflect this.</p>
5	<p>2019年度より、車載事業(AEC)を非継続事業に分類したことに伴い、「本社他(消去調整含む)」の「セグメント間の内部売上高」の一部を「外部顧客に対する売上高」に組み替えて表示しています。これに伴い、2018年度の実績を新管理区分に組み替えて開示しています。</p> <p>From 2019, in connection with the classification of AEC as a discontinued operation, we have reclassified certain Eliminations & Corporate sales from intersegment sales to sales to external customers. Figures presented for the fiscal year ended March 31, 2019 have been reclassified to reflect this.</p>
6	<p>2018年度より、経営管理区分の見直しのため、本社直轄事業(その他事業)の傘下であったマイクロデバイス事業の営業部門を電子部品事業(EMC)に、開発機能を本社他(消去調整含む)の事業セグメントに含めて開示しています。これに伴い、2017年度以前の実績を新管理区分に組み替えて開示しています。</p> <p>From FY2018, as a result of a segment reclassification, the sales of the Micro Devices business that had been included in the Other segment has been reclassified into EMC, while the R&D function in the Other segment is now included in Eliminations & Corporate. FY2016-2017 figures have been restated to reflect this.</p>
7	<p>2018年度第3四半期より、経営管理区分の見直しのため、本社直轄事業(その他事業)の傘下であった電子機器事業のUPS部門を社会システム事業(SSB)の事業セグメントに含めて開示しています。これに伴い、2017年度以前の実績を新管理区分に組み替えて開示しています。</p> <p>From Q3 FY2018, as a result of a segment reclassification, figures for the UPS business within the Electronic Systems & Equipment business in the Other segment have been included in SSB. FY2016-2017 figures have been restated to reflect this.</p>