

2023年度 第4四半期 オムロングループ財務データ集

OMRON Group Reference Data for 2023 Q4

目次	Index	...	1
全社連結 PL概要	Financial Highlights	...	2
制御機器事業	IAB Summary of Operations	...	3
ヘルスケア事業	HCB Summary of Operations	...	4
社会システム事業	SSB Summary of Operations	...	5
電子部品事業	DMB Summary of Operations	...	6
データソリューション事業	DSB Summary of Operations	...	7
本社他（消去調整含む）	Eliminations & Corporate Summary of Operations	...	8
セグメント別売上	Sales by Segment	...	9
全社地域別売上	Total Sales by Region	...	10
セグメント・地域別売上構成比	Composition of Sales by Segment and Region	...	11
セグメント別営業利益	Operating Income by Segment	...	12
セグメント別研究開発費・設備投資・減価償却費	R&D Expenses / CAPEX / Depreciation by Segment	...	13
組み替えに関する注記	Notes on Reclassification	...	14

<セグメントの名称 Name of Business Segments>

制御機器事業： IAB:	インダストリアルオートメーションビジネス Industrial Automation Business
ヘルスケア事業： HCB:	ヘルスケアビジネス Healthcare Business
社会システム事業： SSB:	ソーシャルシステムズ・ソリューション&サービス・ビジネス Social Systems, Solutions & Service Business
電子部品事業： DMB:	デバイス&モジュールソリューションズビジネス Device & Module Solutions Business
データソリューション事業： DSB:	データソリューションビジネス Data Solution Business

<エリアの名称 Definition of Region>

米州： Americas:	北米、中米、南米を含む North, Central, and South America
欧州： Europe:	ヨーロッパ、ロシア、アフリカ、中東を含む Europe, Russia, Africa, the Middle East
中華圏： Greater China:	中国、台湾、香港を含む China, Taiwan, Hong Kong
東南アジア他： Asia Pacific:	東南アジア、韓国、インド、オセアニアを含む Southeast Asia, South Korea, India, Oceania

注意 Notes:

- 表中で(A)/Actualは実績、(E)/Estimatesは見通し、(P)/Planは計画を表す
Note. (A) stands for actual results, (E) for estimates, and (P) for plan
- 当社の連結決算は米国会計基準を採用しています。
The financial statements are prepared in accordance with U.S. GAAP standards.
- 四捨五入により、当財務データ集の数値は「2024年3月期 第4四半期 決算短信」と異なる場合がございます。
These reference data may differ from "Summary of Consolidated Financial Results for the Fourth Quarter of the Year Ending March 31, 2024 (U.S. GAAP) due to rounding off.
- 業績予想などは、当社が現時点で入手可能な情報と、合理的であると判断する一定の前提に基づいており、実際の業績はさまざまなリスクや不確定な要素などの要因により、異なる可能性があります。
Projected results and future developments are based on information available to the Company at the time of writing, as well as certain assumptions judged by the Company to be reasonable. Various risks and uncertain factors could cause actual results to differ materially from these projections.
- 当資料は2024年5月8日に作成・発表したものです。
This reference data was produced and announced on May 8, 2024.

		FY20	FY21	FY22							FY23	FY23	FY23	FY23							FY24
		Actual	Actual	Actual							Plan	Q2 Estimates	Q3 Estimates	Actual							Plan
		Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	(Announced Apr 26)	(Announced Oct 27)	(Announced Feb 5)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)
売上高	Sales	6,555	7,629	1,844	2,200	2,336	2,381	4,044	4,717	8,761	8,900	8,500	8,100	2,034	1,973	2,073	2,108	4,007	4,181	8,188	8,250
売上原価	Cost of Sales	3,572	4,161	1,039	1,190	1,282	1,310	2,230	2,592	4,822	4,755	4,840	4,710	1,128	1,158	1,212	1,225	2,286	2,437	4,723	4,565
売上総利益	Gross Profit	2,984	3,468	804	1,010	1,053	1,071	1,814	2,125	3,939	4,145	3,660	3,390	905	815	861	883	1,720	1,744	3,465	3,685
その他販管費	SG&A	1,927	2,132	568	592	616	654	1,160	1,270	2,430	2,585	2,685	2,650	630	630	677	683	1,260	1,360	2,620	2,695
	R&D Exp.	432	443	117	121	125	138	238	264	502	540	525	500	132	121	125	122	254	248	501	500
販管費合計	SG&A + R&D	2,359	2,575	685	713	741	793	1,398	1,534	2,932	3,125	3,210	3,150	762	751	802	805	1,514	1,607	3,121	3,195
営業利益	Operating Income	625	893	119	297	312	278	416	591	1,007	1,020	450	240	143	63	59	78	207	137	343	490
営業外損益	Non-operating Income (loss), net	-26	26	2	25	-5	1	27	-4	23	25	0	-25	-43	-1	-6	43	-43	37	-6	280
税引前当期純利益	NIBT	651	867	117	272	317	277	389	595	984	995	450	265	186	64	65	35	250	100	350	210
法人税等	Income Taxes	151	230	29	74	87	59	103	146	249	250	130	108	44	28	20	13	73	32	105	90
持分法投資損益	Equity in loss (earnings) of affiliates	61	16	7	-3	1	-15	4	-15	-11	-5	120	120	6	107	21	11	113	32	145	0
当期純利益	Net income	439	620	81	201	230	234	282	464	745	750	200	37	136	-71	24	11	65	35	99	120
非支配持分帰属損益	Net income attributable to noncontrolling interests	6	6	1	2	3	1	3	4	7	5	20	22	2	2	6	8	4	15	18	35
当社株主に帰属する当期純利益	Net income attributable to OMRON shareholders	433	614	80	199	226	233	279	460	739	745	180	15	134	-73	18	3	61	20	81	85

売上総利益率	Gross Profit / Sales	45.5%	45.5%	43.6%	45.9%	45.1%	45.0%	44.9%	45.0%	45.0%	46.6%	43.1%	41.9%	44.5%	41.3%	41.5%	41.9%	42.9%	41.7%	42.3%	44.67%
その他販管費比率	SG&A / Sales	29.4%	27.9%	30.8%	26.9%	26.4%	27.5%	28.7%	26.9%	27.7%	29.0%	31.6%	32.7%	31.0%	31.9%	32.7%	32.4%	31.4%	32.5%	32.0%	32.67%
R&D費比率	R&D / Sales	6.6%	5.8%	6.4%	5.5%	5.4%	5.8%	5.9%	5.6%	5.7%	6.1%	6.2%	6.2%	6.5%	6.2%	6.0%	5.8%	6.3%	5.9%	6.1%	6.06%
販管費（合計）比率	(SG&A + R&D) / Sales	36.0%	33.8%	37.2%	32.4%	31.7%	33.3%	34.6%	32.5%	33.5%	35.1%	37.8%	38.9%	37.5%	38.1%	38.7%	38.2%	37.8%	38.4%	38.1%	38.73%
営業利益率	O.I. / Sales	9.5%	11.7%	6.5%	13.5%	13.4%	11.7%	10.3%	12.5%	11.5%	11.5%	5.3%	3.0%	7.0%	3.2%	2.9%	3.7%	5.2%	3.3%	4.2%	5.94%

設備投資	Capex	240	342	60	113	111	166	173	277	450	540	500	490	74	99	118	147	173	264	437	555
減価償却費	Depreciation	228	234	62	69	68	68	130	136	266	290	295	310	69	69	85	85	138	170	308	365

外為(期中平均レート)		Exchange Rate (Yen)		Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Full (Q2 E)	Full (E)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)
USD (円)	USD	105.8	112.1	126.5	136.6	144.0	133.6	131.6	138.8	135.2	130.0	140.0	143.4	135.8	144.1	148.7	147.0	139.9	147.9	143.9	145.9	143.9	145
EUR (円)	EUR	123.2	130.5	136.8	139.7	144.5	142.8	138.2	143.7	140.9	140.0	153.9	155.0	147.9	157.6	159.4	160.3	152.8	159.8	156.3	159.8	156.3	155
人民元 (円)	CNY	15.5	17.4	19.3	20.1	20.1	19.4	19.7	19.7	19.7	19.0	19.6	20.0	19.5	19.9	20.5	20.5	19.7	20.5	20.1	20.5	20.1	20

ROIC	ROIC	7.8%	9.6%							10.4%	10%程度	2%程度	1%程度									1.0%	1%程度
ROE	ROE	7.6%	9.7%							10.6%	10%程度	2%程度	1%程度									1.1%	1%程度
EPS (円)	EPS (Yen)	214.7	305.7							372.2	378.5	91.4	7.6									41.2	43.2

	Comparison	FY21 (A) / FY20 (A)	FY22 (A) / FY21 (A)	FY23 (A) / FY22 (A)							FY23 (A) / FY23 (P)	FY23 (A) / FY23 (Q2 E)	FY23 (A) / FY23 (Q3 E)
		Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (A)	Full (A)	Full (A)
売上高	Sales	116.4%	114.8%	110.3%	89.7%	88.8%	88.5%	99.1%	88.6%	93.5%	92.0%	96.3%	101.1%
売上原価	Cost of Sales	116.5%	115.9%	108.5%	97.3%	94.5%	93.5%	102.5%	94.0%	97.9%	99.3%	97.6%	100.3%
売上総利益	Gross Profit	116.2%	113.6%	112.6%	80.7%	81.8%	82.4%	94.8%	82.1%	88.0%	83.6%	94.7%	102.2%
その他販管費	SG&A	110.7%	114.0%	110.9%	106.4%	110.0%	104.3%	108.6%	107.1%	107.8%	101.3%	97.6%	98.9%
	R&D Exp.	102.5%	113.3%	113.1%	100.3%	99.8%	88.6%	106.6%	93.9%	99.9%	92.9%	95.5%	100.3%
販管費合計	SG&A + R&D	109.2%	113.9%	111.3%	105.4%	108.2%	101.6%	108.3%	104.8%	106.5%	99.9%	97.2%	99.1%
営業利益	Operating Income	143.0%	112.7%	119.9%	21.4%	19.0%	27.9%	49.6%	23.2%	34.1%	33.7%	76.3%	143.1%
税引前当期純利益	NIBT	133.2%	113.5%	158.7%	23.6%	20.4%	12.6%	64.2%	16.7%	35.5%	35.1%	77.7%	131.9%
当社株主に帰属する当期純利益	Net Income Attributable to OMRON Shareholders	141.8%	120.3%	168.0%	-	7.8%	1.1%	21.8%	4.4%	11.0%	10.9%	45.0%	540.4%
設備投資	Capex	142.8%	131.6%	123.2%	87.4%	105.8%	88.5%	99.9%	95.4%	97.1%	81.0%	87.5%	89.2%
減価償却費	Depreciation	102.7%	113.8%	112.1%	101.2%	125.0%	125.2%	106.3%	125.1%	115.9%	106.3%	104.5%	99.4%

	Comparison	FY24 (P) / FY23 (A)
		Full (P)
売上高	Sales	100.76%
売上原価	Cost of Sales	96.66%
売上総利益	Gross Profit	106.36%
その他販管費	SG&A	102.87%
	R&D Exp.	99.71%
販管費合計	SG&A + R&D	102.36%
営業利益	Operating Income	142.68%
税引前当期純利益	NIBT	60.08%
当社株主に帰属する当期純利益	Net Income Attributable to OMRON Shareholders	104.87%
設備投資	Capex	126.92%
減価償却費	Depreciation	118.45%

地域別売上	Sales by Region	FY20	FY21	FY22							FY23	FY23	FY23	FY23							FY24			
		Actual	Actual	Actual							Plan	Q2 Estimates	Q3 Estimates	Actual							Plan			
											(Announced Apr 26)			(Announced Oct 27)			(Announced Feb 5)							(Announced May 8)
		Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Full (Q2 E)	Full (Q3 E)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)			
日本	Japan	1,160	1,351	304	373	391	413	677	804	1,481	1,535			347	330	300	295	677	595	1,272	1,100			
米州	Americas	276	382	115	141	130	130	256	260	516	505			114	108	88	107	223	195	418	380			
欧州	Europe	656	812	200	214	272	292	414	564	978	985			238	210	185	209	448	394	842	745			
中華圏	Greater China	878	1,171	275	414	341	267	689	608	1,297	1,285			286	235	214	189	521	403	924	830			
東南アジア他	Asia Pacific	385	465	115	149	156	164	264	320	584	590			120	115	128	117	235	245	480	495			
直接輸出	Export	1	0	0	0	0	0	0	0	0	0			0	0	0	0	0	0	0	0			
売上合計	Total	3,356	4,181	1,010	1,292	1,289	1,267	2,301	2,556	4,857	4,900	4,200	3,885	1,106	998	915	917	2,104	1,832	3,936	3,550			

		Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Full (Q2 E)	Full (Q3 E)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)
営業利益	Operating Income	572	763	118	274	253	214	391	467	858	880	295	140	122	52	9	31	174	40	215	275
営業利益率	O.I./Sales	17.0%	18.2%	11.6%	21.2%	19.6%	16.9%	17.0%	18.3%	17.7%	18.0%	7.0%	3.6%	11.1%	5.2%	1.0%	3.4%	8.3%	2.2%	5.5%	7.7%

前年比 Comparison

地域別売上	Sales by Region	FY21 (A) / FY20 (A)	FY22 (A) / FY21 (A)	FY23 (A) / FY22 (A)							FY23 (A) / FY23 (P)	FY23 (A) / FY23 (Q2 E)	FY23 (A) / FY23 (Q3 E)
		Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (A)	Full (A)	
日本	Japan	116.5%	109.6%	114.1%	88.4%	76.7%	71.4%	99.9%	74.0%	85.8%	82.8%		
米州	Americas	138.3%	135.0%	99.2%	76.9%	67.6%	82.5%	86.9%	75.1%	81.0%	82.7%		
欧州	Europe	123.8%	120.6%	118.7%	98.2%	68.3%	71.5%	108.1%	69.9%	86.1%	85.5%		
中華圏	Greater China	133.3%	110.8%	104.0%	56.7%	62.9%	70.6%	75.6%	66.3%	71.2%	71.9%		
東南アジア他	Asia Pacific	120.6%	125.6%	104.9%	77.1%	81.7%	71.5%	89.2%	76.5%	82.2%	81.4%		
直接輸出	Export	30.0%	150.0%	16.7%	20.0%	3.8%	12.5%	18.2%	5.9%	8.9%	-		
売上合計	Total	124.6%	116.2%	109.5%	77.3%	71.0%	72.4%	91.4%	71.7%	81.0%	80.3%	93.7%	101.3%

地域別売上	Sales by Region	FY24 (P) / FY23 (A)
		Full (P)
日本	Japan	86.5%
米州	Americas	91.0%
欧州	Europe	88.4%
中華圏	Greater China	89.9%
東南アジア他	Asia Pacific	103.1%
直接輸出	Export	-
売上合計	Total	90.2%

		Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (A)	Full (A)	Full (A)
営業利益	Operating Income	133.4%	112.6%	104.2%	19.0%	3.5%	14.7%	44.6%	8.6%	25.0%	24.4%	72.7%	153.3%

		Full (P)
営業利益	Operating Income	128.1%

(単位：億円, Unit: 0.1 Billion Yen)

地域別売上 Sales by Region	FY20 Actual	FY21 Actual	FY22 Actual							FY23 Plan (Announced Apr 26)	FY23 Q2 Estimates (Announced Oct 27)	FY23 Q3 Estimates (Announced Feb 5)	FY23 Actual							FY24 Plan (Announced May 8)
	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Full (Q2 E)	Full (Q3 E)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)
日本 Japan	296	278	55	71	74	67	126	140	267	280			58	59	69	59	117	128	245	250
米州 Americas	240	227	71	67	77	71	138	148	285	285			66	70	74	72	137	145	282	310
欧州 Europe	228	230	48	53	68	69	101	137	238	240			71	75	79	55	145	135	280	300
中華圏 Greater China	342	433	120	103	119	105	223	224	447	455			146	115	155	97	261	252	513	555
東南アジア他 Asia Pacific	121	155	45	45	47	42	90	89	178	195			35	42	48	48	77	96	172	190
直接輸出 Export	4	5	2	2	2	1	3	2	6	5			1	2	1	1	3	2	5	5
売上合計 Total	1,231	1,329	341	340	386	354	681	741	1,421	1,460	1,520	1,505	377	363	427	331	740	758	1,497	1,610

	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Full (Q2 E)	Full (Q3 E)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)
営業利益 Operating Income	206	185	41	41	48	29	83	77	160	170	175	175	48	49	68	19	97	87	185	220
営業利益率 O.I./Sales	16.7%	14.0%	12.1%	12.2%	12.4%	8.3%	12.2%	10.4%	11.3%	11.6%	11.5%	11.6%	12.8%	13.5%	15.9%	5.8%	13.2%	11.5%	12.3%	13.7%

前年比 Comparison

地域別売上 Sales by Region	FY21 (A) / FY20 (A)	FY22 (A) / FY21 (A)	FY23 (A) / FY22 (A)							FY23 (A) / FY23 (P)	FY23 (A) / FY23 (Q2 E)	FY23 (A) / FY23 (Q3 E)
	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (A)	Full (A)	Full (A)
日本 Japan	94.0%	95.8%	104.5%	83.4%	94.0%	88.1%	92.6%	91.2%	91.9%	87.5%		
米州 Americas	94.6%	125.9%	93.6%	105.6%	96.4%	100.5%	99.4%	98.4%	98.9%	99.0%		
欧州 Europe	101.0%	103.5%	147.1%	140.4%	116.3%	80.3%	143.6%	98.2%	117.5%	116.7%		
中華圏 Greater China	126.9%	103.2%	121.1%	112.3%	130.1%	92.0%	117.1%	112.2%	114.7%	112.7%		
東南アジア他 Asia Pacific	128.0%	114.6%	77.8%	93.4%	102.3%	114.4%	85.6%	107.9%	96.7%	88.3%		
直接輸出 Export	105.4%	123.9%	85.0%	92.6%	85.7%	96.7%	88.8%	89.8%	89.2%	102.8%		
売上合計 Total	107.9%	107.0%	110.5%	106.8%	110.5%	93.3%	108.6%	102.3%	105.3%	102.6%	98.5%	99.5%

地域別売上 Sales by Region	FY24 (P) / FY23 (A)
	Full (P)
日本 Japan	102.0%
米州 Americas	109.9%
欧州 Europe	107.2%
中華圏 Greater China	108.2%
東南アジア他 Asia Pacific	110.3%
直接輸出 Export	-
売上合計 Total	107.5%

	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (A)	Full (A)	Full (A)
営業利益 Operating Income	90.1%	86.4%	116.9%	118.2%	142.0%	65.3%	117.5%	112.8%	115.3%	108.6%	105.5%	105.5%

	Full (P)
営業利益 Operating Income	119.2%

地域別売上 Sales by Region	FY20 Actual	FY21 Actual	FY22 Actual								FY23 Plan (Announced Apr 26)	FY23 Q2 Estimates (Announced Oct 27)	FY23 Q3 Estimates (Announced Feb 5)	FY23 Actual								FY24 Plan (Announced May 8)
	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Full (Q2 E)	Full (Q3 E)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)		
日本 Japan	954	872	157	209	273	434	366	706	1,072	1,130			231	293	371	511	523	882	1,406	1,535		
米州 Americas	0	0	0	0	0	0	0	0	0	0			0	0	0	0	0	0	0	0		
欧州 Europe	0	0	0	0	0	0	0	0	0	0			0	0	0	0	0	0	0	0		
中華圏 Greater China	2	1	0	0	0	0	0	0	0	0			1	1	1	0	1	1	2	0		
東南アジア他 Asia Pacific	0	0	0	0	0	0	0	0	0	0			0	0	0	0	0	0	0	0		
直接輸出 Export	1	4	0	0	0	0	0	1	1	10			4	3	0	1	7	1	8	10		
売上合計 Total	957	877	157	209	273	434	366	707	1,073	1,140	1,370	1,410	235	297	372	513	531	885	1,416	1,545		

	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Full (Q2 E)	Full (Q3 E)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)
営業利益 Operating Income	57	65	-12	-2	12	77	-14	89	75	90	135	145	0	13	42	85	13	127	140	170
営業利益率 O.I./Sales	6.0%	7.4%	-	-	4.4%	17.8%	-	12.6%	7.0%	7.9%	9.9%	10.3%	-	4.5%	11.3%	16.6%	2.5%	14.4%	9.9%	11.0%

前年比 Comparison

地域別売上 Sales by Region	FY21 (A) / FY20 (A)	FY22 (A) / FY21 (A)	FY23 (A) / FY22 (A)								FY23 (A) / FY23 (P)	FY23 (A) / FY23 (Q2 E)	FY23 (A) / FY23 (Q3 E)
	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (A)	Full (A)	Full (A)	
日本 Japan	91.4%	122.9%	147.0%	140.2%	136.1%	117.9%	143.1%	124.9%	131.1%	124.4%			
米州 Americas	-	-	-	-	-	-	-	-	-	-			
欧州 Europe	-	-	-	-	-	-	-	-	-	-			
中華圏 Greater China	55.2%	13.5%	3400.0%	-	1160.0%	533.3%	6150.0%	818.2%	1638.5%	-			
東南アジア他 Asia Pacific	-	-	-	-	-	-	-	-	-	-			
直接輸出 Export	493.3%	16.8%	3977.8%	15850.0%	50.0%	283.7%	6136.4%	274.5%	1314.5%	81.5%			
売上合計 Total	91.7%	122.3%	149.6%	141.9%	136.2%	118.2%	145.2%	125.1%	132.0%	124.2%	103.4%	100.4%	

地域別売上 Sales by Region	FY24 (P) / FY23 (A)
	Full (P)
日本 Japan	109.2%
米州 Americas	-
欧州 Europe	-
中華圏 Greater China	-
東南アジア他 Asia Pacific	-
直接輸出 Export	-
売上合計 Total	109.1%

	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (A)	Full (A)	Full (A)
営業利益 Operating Income	114.3%	115.1%	-	-	354.3%	110.2%	-	142.8%	187.2%	155.8%	103.9%	96.7%

	Full (P)
営業利益 Operating Income	121.3%

地域別売上 Sales by Region	FY20 Actual	FY21 Actual	FY22 Actual								FY23 Plan (Announced Apr 26)	FY23 Q2 Estimates (Announced Oct 27)	FY23 Q3 Estimates (Announced Feb 5)	FY23 Actual								FY24 Plan (Announced May 8)
	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Full (Q2 E)	Full (Q3 E)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)		
日本 Japan	317	364	93	104	114	114	197	228	425	440			117	100	86	76	217	162	378	320		
米州 Americas	121	174	55	60	70	57	115	127	242	220			41	41	41	39	82	80	162	180		
欧州 Europe	131	163	44	45	47	48	89	95	185	180			45	45	35	42	89	77	167	165		
中華圏 Greater China	287	358	98	101	92	79	199	171	370	380			70	74	73	63	144	137	281	280		
東南アジア他 Asia Pacific	111	149	41	44	41	41	85	81	167	170			40	39	38	38	79	76	154	155		
直接輸出 Export	2	2	0	0	0	-1	1	0	0	0			0	1	0	0	1	1	2	0		
売上合計 Total	969	1,210	332	355	364	338	686	702	1,389	1,390	1,230	1,135	312	299	274	258	612	532	1,144	1,100		

	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Full (Q2 E)	Full (Q3 E)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)
営業利益 Operating Income	46	101	38	42	54	20	81	74	155	155	55	15	25	1	5	0	27	5	31	40
営業利益率 O.I./Sales	4.7%	8.3%	11.5%	11.9%	14.8%	6.0%	11.7%	10.6%	11.2%	11.2%	4.5%	1.3%	8.1%	0.4%	1.7%	0.0%	4.4%	0.9%	2.8%	3.6%

前年比 Comparison

地域別売上 Sales by Region	FY21 (A) / FY20 (A)	FY22 (A) / FY21 (A)	FY23 (A) / FY22 (A)								FY23 (A) / FY23 (P)	FY23 (A) / FY23 (Q2 E)	FY23 (A) / FY23 (Q3 E)
	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (A)	Full (A)	Full (A)	
日本 Japan	114.9%	116.6%	125.2%	96.3%	75.3%	66.8%	110.0%	71.1%	89.1%	86.0%			
米州 Americas	144.4%	138.8%	74.7%	68.2%	58.3%	68.6%	71.3%	62.9%	66.9%	73.5%			
欧州 Europe	123.7%	113.6%	102.1%	98.4%	74.4%	87.7%	100.3%	81.1%	90.3%	92.7%			
中華圏 Greater China	124.9%	103.5%	70.9%	73.7%	79.9%	79.6%	72.3%	79.8%	75.7%	73.9%			
東南アジア他 Asia Pacific	134.3%	111.9%	96.9%	87.8%	93.8%	92.0%	92.2%	92.9%	92.5%	90.8%			
直接輸出 Export	93.5%	12.8%	100.0%	310.0%	120.6%	-	173.7%	-	781.8%	-			
売上合計 Total	124.9%	114.8%	94.2%	84.4%	75.2%	76.4%	89.1%	75.7%	82.4%	82.3%	93.0%	100.8%	

地域別売上 Sales by Region	FY24 (P) / FY23 (A)
	Full (P)
日本 Japan	84.6%
米州 Americas	111.3%
欧州 Europe	98.9%
中華圏 Greater China	99.8%
東南アジア他 Asia Pacific	100.5%
直接輸出 Export	-
売上合計 Total	96.2%

	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (A)	Full (A)	Full (A)
営業利益 Operating Income	220.6%	153.7%	66.5%	3.0%	8.7%	-	33.1%	-	20.3%	20.3%	57.2%	209.9%

	Full (P)
営業利益 Operating Income	127.1%

地域別売上 Sales by Region	FY20 Actual	FY21 Actual	FY22 Actual								FY23 Plan (Announced Apr 26)	FY23 Q2 Estimates (Announced Oct 27)	FY23 Q3 Estimates (Announced Feb 5)	FY23 Actual								FY24 Plan (Announced May 8)
	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Full (Q2 E)	Full (Q3 E)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)		
日本 Japan	-	-	-	-	-	-	-	-	-	-	-	-	-	-	71	97	-	168	168	430		
米州 Americas	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	0	-	0	0	0		
欧州 Europe	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	0	-	0	0	0		
中華圏 Greater China	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	0	-	0	0	0		
東南アジア他 Asia Pacific	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	0	-	0	0	0		
直接輸出 Export	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2	3	-	6	6	0		
売上合計 Total	-	-	-	-	-	-	-	-	-	-	165	190	-	-	74	100	-	174	174	430		

		Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Full (Q2 E)	Full (Q3 E)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)
営業利益 Operating Income		-	-	-	-	-	-	-	-	-	-	18	25	-	-	6	16	-	22	22	30
営業利益率 O.I./Sales		-	-	-	-	-	-	-	-	-	-	10.8%	13.2%	-	-	8.1%	15.9%	-	12.6%	12.6%	7.0%

前年比 Comparison

地域別売上 Sales by Region	Sales by Region	FY21 (A) / FY20 (A)	FY22 (A) / FY21 (A)	FY23 (A) / FY22 (A)								FY23 (A) / FY23 (P)	FY23 (A) / FY23 (Q2 E)	FY23 (A) / FY23 (Q3 E)
		Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (A)	Full (A)	Full (A)	
日本 Japan		-	-	-	-	-	-	-	-	-	-	-	-	
米州 Americas		-	-	-	-	-	-	-	-	-	-	-	-	
欧州 Europe		-	-	-	-	-	-	-	-	-	-	-	-	
中華圏 Greater China		-	-	-	-	-	-	-	-	-	-	-	-	
東南アジア他 Asia Pacific		-	-	-	-	-	-	-	-	-	-	-	-	
直接輸出 Export		-	-	-	-	-	-	-	-	-	-	-	-	
売上合計 Total		-	-	-	-	-	-	-	-	-	-	105.3%	91.5%	

		Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (A)	Full (A)	
営業利益 Operating Income		-	-	-	-	-	-	-	-	-	-	123.1%	87.4%

地域別売上 Sales by Region	Sales by Region	FY24 (P) / FY23 (A)
		Full (P)
日本 Japan		256.0%
米州 Americas		-
欧州 Europe		-
中華圏 Greater China		-
東南アジア他 Asia Pacific		-
直接輸出 Export		-
売上合計 Total		247.6%

		Full (P)
営業利益 Operating Income		137.3%

本社他(消去調整含む) Eliminations & Corporate

(単位：億円, Unit: 0.1 Billion Yen)

地域別売上 Sales by Region	FY20 Actual	FY21 Actual	FY22 Actual								FY23 Plan (Announced Apr 26)	FY23 Q2 Estimates (Announced Oct 27)	FY23 Q3 Estimates (Announced Feb 5)	FY23 Actual						FY24 Plan (Announced May 8)
	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Full (Q2 E)	Full (Q3 E)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)
日本 Japan	39	33	5	5	23	-12	10	11	21	10			4	16	13	-11	20	1	21	15
米州 Americas	0	0	0	0	0	0	0	0	0	0			0	0	0	0	0	0	0	0
欧州 Europe	0	0	0	0	0	0	0	0	0	0			0	0	0	0	0	0	0	0
中華圏 Greater China	3	0	0	0	0	0	0	0	0	0			0	0	0	0	0	0	0	0
東南アジア他 Asia Pacific	0	0	0	0	0	0	0	0	0	0			0	0	0	0	0	0	0	0
直接輸出 Export	1	0	0	0	0	0	0	0	0	0			0	0	0	0	0	0	0	0
売上合計 Total	43	33	5	5	23	-12	10	11	21	10	15	-25	4	16	13	-11	20	1	21	15

	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Full (Q2 E)	Full (Q3 E)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)
営業利益 Operating Income	-255	-221	-66	-59	-55	-62	-125	-117	-242	-275	-228	-260	-53	-52	-70	-74	-105	-144	-249	-245
営業利益率 O.I./Sales	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

前年比 Comparison

地域別売上 Sales by Region	FY21 (A) / FY20 (A)	FY22 (A) / FY21 (A)	FY23 (A) / FY22 (A)								FY23 (A) / FY23 (P)	FY23 (A) / FY23 (Q2 E)	FY23 (A) / FY23 (Q3 E)
	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (A)	Full (A)	Full (A)	
日本 Japan	84.6%	63.2%	88.5%	309.8%	54.1%	93.2%	205.8%	11.3%	102.4%	213.6%			
米州 Americas	-	-	-	-	-	-	-	-	-	-			
欧州 Europe	-	-	-	-	-	-	-	-	-	-			
中華圏 Greater China	-	-	-	-	-	-	-	-	-	-			
東南アジア他 Asia Pacific	-	-	-	-	-	-	-	-	-	-			
直接輸出 Export	-	-	-	-	-	-	-	-	-	-			
売上合計 Total	76.6%	63.2%	88.5%	309.8%	54.1%	-	205.8%	-	102.4%	213.6%	142.4%	-	

地域別売上 Sales by Region	FY24 (P) / FY23 (A)
	Full (P)
日本 Japan	70.2%
米州 Americas	-
欧州 Europe	-
中華圏 Greater China	-
東南アジア他 Asia Pacific	-
直接輸出 Export	-
売上合計 Total	70.2%

	Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (A)	Full (A)
営業利益 Operating Income	-	-	-	-	-	-	-	-	-	-	-

	Full (P)
営業利益 Operating Income	-

セグメント別売上 Sales by Segment

(単位：億円, Unit: 0.1 Billion Yen)

		FY20	FY21	FY22							FY23	FY23	FY23	FY23							FY24
		Actual	Actual	Actual							Plan	Q2 Estimates	Q3 Estimates	Actual							Plan
		Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Full (Q2 E)	Full (Q2 E)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)
制御機器事業	IAB	3,356	4,181	1,010	1,292	1,289	1,267	2,301	2,556	4,857	4,900	4,200	3,885	1,106	998	915	917	2,104	1,832	3,936	3,550
ヘルスクア事業	HCB	1,231	1,329	341	340	386	354	681	741	1,421	1,460	1,520	1,505	377	363	427	331	740	758	1,497	1,610
社会システム事業	SSB	957	877	157	209	273	434	366	707	1,073	1,140	1,370	1,410	235	297	372	513	531	885	1,416	1,545
電子部品事業	DMB	969	1,210	332	355	364	338	686	702	1,389	1,390	1,230	1,135	312	299	274	258	612	532	1,144	1,100
データソリューション事業	DSB	-	-	-	-	-	-	-	-	-	-	165	190	-	-	74	100	-	174	174	430
本社他 (消去調整含む)	Eliminations & Corporate	43	33	5	5	23	-12	10	11	21	10	15	-25	4	16	13	-11	20	1	21	15
合計	Total	6,555	7,629	1,844	2,200	2,336	2,381	4,044	4,717	8,761	8,900	8,500	8,100	2,034	1,973	2,073	2,108	4,007	4,181	8,188	8,250

前年比 Comparison

		FY21 (A) /	FY22 (A) /	FY23 (A) /							FY23 (A) /	FY23 (A) /	FY23 (A) /
		FY20 (A)	FY21 (A)	FY22 (A)							FY23 (P)	FY23 (Q2 E)	FY23 (Q3 E)
		Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (A)	Full (A)	Full (A)
制御機器事業	IAB	124.6%	116.2%	109.5%	77.3%	71.0%	72.4%	91.4%	71.7%	81.0%	80.3%	93.7%	101.3%
ヘルスクア事業	HCB	107.9%	107.0%	110.5%	106.8%	110.5%	93.3%	108.6%	102.3%	105.3%	102.6%	98.5%	99.5%
社会システム事業	SSB	91.7%	122.3%	149.6%	141.9%	136.2%	118.2%	145.2%	125.1%	132.0%	124.2%	103.4%	100.4%
電子部品事業	DMB	124.9%	114.8%	94.2%	84.4%	75.2%	76.4%	89.1%	75.7%	82.4%	82.3%	93.0%	100.8%
データソリューション事業	DSB	-	-	-	-	-	-	-	-	-	-	105.3%	91.5%
本社他 (消去調整含む)	Eliminations & Corporate	76.6%	63.2%	88.5%	309.8%	54.1%	-	205.8%	-	102.4%	213.6%	142.4%	-
合計	Total	116.4%	114.8%	110.3%	89.7%	88.8%	88.5%	99.1%	88.6%	93.5%	92.0%	96.3%	101.1%

		FY24 (P) /
		FY23 (A)
		Full (P)
制御機器事業	IAB	90.2%
ヘルスクア事業	HCB	107.5%
社会システム事業	SSB	109.1%
電子部品事業	DMB	96.2%
データソリューション事業	DSB	247.6%
本社他 (消去調整含む)	Eliminations & Corporate	-
合計	Total	100.8%

構成比 Composition

		FY20	FY21	FY22							FY23	FY23	FY23	FY23							FY24
		Actual	Actual	Actual							Plan	Q2 Estimates	Q3 Estimates	Actual							Plan
		Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Full (Q2 E)	Full (Q2 E)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)
制御機器事業	IAB	51%	55%	55%	59%	55%	53%	57%	54%	55%	55%	49%	48%	54%	51%	44%	44%	53%	44%	48%	43%
ヘルスクア事業	HCB	19%	17%	18%	15%	17%	15%	17%	16%	16%	16%	18%	19%	19%	18%	21%	16%	18%	18%	18%	20%
社会システム事業	SSB	15%	11%	9%	9%	12%	18%	9%	15%	12%	13%	16%	17%	12%	15%	18%	24%	13%	21%	17%	19%
電子部品事業	DMB	15%	16%	18%	16%	16%	14%	17%	15%	16%	16%	14%	14%	15%	15%	13%	12%	15%	13%	14%	13%
データソリューション事業	DSB	-	-	-	-	-	-	-	-	-	-	2%	2%	-	-	4%	5%	-	4%	2%	5%
本社他 (消去調整含む)	Eliminations & Corporate	1%	0%	0%	0%	1%	-1%	0%	0%	0%	0%	0%	0%	0%	1%	1%	-1%	1%	0%	0%	0%

セグメント別営業利益 Operating Income by Segment

(単位：億円, Unit: 0.1 Billion Yen)

		FY20	FY21	FY22							FY23	FY23	FY23	FY23							FY24
		Actual	Actual	Actual							Plan	Q2 Estimates	Q3 Estimates	Actual							Plan
		(Announced Apr 26)	(Announced Oct 27)	(Announced Feb 5)															(Announced May 8)		
		Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Full (Q2 E)	Full (Q3 E)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)
制御機器事業	IAB	572	763	118	274	253	214	391	467	858	880	295	140	122	52	9	31	174	40	215	275
ヘルスクエア事業	HCB	206	185	41	41	48	29	83	77	160	170	175	175	48	49	68	19	97	87	185	220
社会システム事業	SSB	57	65	-12	-2	12	77	-14	89	75	90	135	145	0	13	42	85	13	127	140	170
電子部品事業	DMB	46	101	38	42	54	20	81	74	155	155	55	15	25	1	5	0	27	5	31	40
データソリューション事業	DSB	-	-	-	-	-	-	-	-	-	-	18	25	-	-	6	16	-	22	22	30
本社他 (消去調整含む)	Eliminations & Corporate	-255	-221	-66	-59	-55	-62	-125	-117	-242	-275	-228	-260	-53	-52	-70	-74	-105	-144	-249	-245
合計	Total	625	893	119	297	312	278	416	591	1,007	1,020	450	240	143	63	59	78	207	137	343	490

前年比 Comparison

		FY21 (A) /	FY22 (A) /	FY23 (A) /							FY23 (A) /	FY23 (A) /	FY23 (A) /
		FY20 (A)	FY21 (A)	FY22 (A)							FY23 (P)	FY23 (Q2 E)	FY23 (Q3 E)
		Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (A)	Full (A)	
制御機器事業	IAB	133.4%	112.6%	104.2%	19.0%	3.5%	14.7%	44.6%	8.6%	25.0%	24.4%	72.7%	153.3%
ヘルスクエア事業	HCB	90.1%	86.4%	116.9%	118.2%	142.0%	65.3%	117.5%	112.8%	115.3%	108.6%	105.5%	105.5%
社会システム事業	SSB	114.3%	115.1%	-	-	354.3%	110.2%	-	142.8%	187.2%	155.8%	103.9%	96.7%
電子部品事業	DMB	220.6%	153.7%	66.5%	3.0%	8.7%	-	33.1%	-	20.3%	20.3%	57.2%	209.9%
データソリューション事業	DSB	-	-	-	-	-	-	-	-	-	-	123.1%	87.4%
本社他 (消去調整含む)	Eliminations & Corporate	-	-	-	-	-	-	-	-	-	-	-	-
合計	Total	143.0%	112.7%	119.9%	21.4%	19.0%	27.9%	49.6%	23.2%	34.1%	33.7%	76.3%	143.1%

		FY24 (P) /
		FY23 (A)
		Full (P)
制御機器事業	IAB	128.1%
ヘルスクエア事業	HCB	119.2%
社会システム事業	SSB	121.3%
電子部品事業	DMB	127.1%
データソリューション事業	DSB	137.3%
本社他 (消去調整含む)	Eliminations & Corporate	98.3%
合計	Total	142.7%

セグメント別営業利益率 Operating Income / Sales by Segment

		FY20	FY21	FY22							FY23	FY23	FY23	FY23							FY24
		Actual	Actual	Actual							Plan	Q2 Estimates	Q3 Estimates	Actual							Plan
		(Announced Apr 26)	(Announced Oct 27)	(Announced Feb 5)															(Announced May 8)		
		Full (A)	Full (A)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)	Full (Q2 E)	Full (Q3 E)	Q1 (A)	Q2 (A)	Q3 (A)	Q4 (A)	1st H (A)	2nd H (A)	Full (A)	Full (P)
制御機器事業	IAB	17.0%	18.2%	11.6%	21.2%	19.6%	16.9%	17.0%	18.3%	17.7%	18.0%	7.0%	3.6%	11.1%	5.2%	1.0%	3.4%	8.3%	2.2%	5.5%	7.7%
ヘルスクエア事業	HCB	16.7%	14.0%	12.1%	12.2%	12.4%	8.3%	12.2%	10.4%	11.3%	11.6%	11.5%	11.6%	12.8%	13.5%	15.9%	5.8%	13.2%	11.5%	12.3%	13.7%
社会システム事業	SSB	6.0%	7.4%	-	-	4.4%	17.8%	-	12.6%	7.0%	7.9%	9.9%	10.3%	-	4.5%	11.3%	16.6%	2.5%	14.4%	9.9%	11.0%
電子部品事業	DMB	4.7%	8.3%	11.5%	11.9%	14.8%	6.0%	11.7%	10.6%	11.2%	11.2%	4.5%	1.3%	8.1%	0.4%	1.7%	0.0%	4.4%	0.9%	2.8%	3.6%
データソリューション事業	DSB	-	-	-	-	-	-	-	-	-	-	10.8%	13.2%	-	-	8.1%	15.9%	-	12.6%	12.6%	7.0%
本社他 (消去調整含む)	Eliminations & Corporate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
合計	Total	9.5%	11.7%	6.5%	13.5%	13.4%	11.7%	10.3%	12.5%	11.5%	11.5%	5.3%	3.0%	7.0%	3.2%	2.9%	3.7%	5.2%	3.3%	4.2%	5.9%

セグメント別研究開発費 R&D Expenditures by Segment

(単位: 億円, Unit: 0.1 Billion Yen)

		FY20 Actual	FY21 Actual	FY22 Actual	FY23 Actual	FY23 (A) / FY22 (A)
制御機器事業	IAB	184	226	270	259	96%
ヘルスケア事業	HCB	69	79	79	83	105%
社会システム事業	SSB	51	35	35	43	124%
電子部品事業	DMB	42	52	53	49	94%
データソリューション事業	DSB				1	-
本社他 (消去調整含む)	Eliminations & Corporate	86	52	65	66	101%
合計	Total	432	443	502	501	100%

構成比 Composition

		FY20 Actual	FY21 Actual	FY22 Actual	FY23 Actual
制御機器事業	IAB	43%	51%	54%	52%
ヘルスケア事業	HCB	16%	18%	16%	17%
社会システム事業	SSB	12%	8%	7%	9%
電子部品事業	DMB	10%	12%	10%	10%
データソリューション事業	DSB	0%	0%	0%	0%
本社他 (消去調整含む)	Eliminations & Corporate	20%	12%	13%	13%
合計	Total	100%	100%	100%	100%

セグメント別設備投資 Capital Expenditures by Segment

		FY20 Actual	FY21 Actual	FY22 Actual	FY23 Actual	FY23 (A) / FY22 (A)
制御機器事業	IAB	41	71	93	78	83%
ヘルスケア事業	HCB	43	44	66	42	64%
社会システム事業	SSB	29	28	34	52	153%
電子部品事業	DMB	41	61	86	72	84%
データソリューション事業	DSB				12	-
本社他 (消去調整含む)	Eliminations & Corporate	86	139	172	182	106%
合計	Total	240	342	450	437	97%

構成比 Composition

		FY20 Actual	FY21 Actual	FY22 Actual	FY23 Actual
制御機器事業	IAB	17%	21%	21%	18%
ヘルスケア事業	HCB	18%	13%	15%	10%
社会システム事業	SSB	12%	8%	8%	12%
電子部品事業	DMB	17%	18%	19%	16%
データソリューション事業	DSB	0%	0%	0%	3%
本社他 (消去調整含む)	Eliminations & Corporate	36%	41%	38%	42%
合計	Total	100%	100%	100%	100%

セグメント別減価償却費 Depreciation by Segment

		FY20 Actual	FY21 Actual	FY22 Actual	FY23 Actual	FY23 (A) / FY22 (A)
制御機器事業	IAB	64	59	64	72	112%
ヘルスケア事業	HCB	29	31	36	37	101%
社会システム事業	SSB	21	21	25	33	131%
電子部品事業	DMB	67	67	74	77	104%
データソリューション事業	DSB				12	-
本社他 (消去調整含む)	Eliminations & Corporate	47	56	66	78	117%
合計	Total	228	234	266	308	116%

構成比 Composition

		FY20 Actual	FY21 Actual	FY22 Actual	FY23 Actual
制御機器事業	IAB	28%	25%	24%	23%
ヘルスケア事業	HCB	13%	13%	14%	12%
社会システム事業	SSB	9%	9%	10%	11%
電子部品事業	DMB	29%	29%	28%	25%
データソリューション事業	DSB	0%	0%	0%	4%
本社他 (消去調整含む)	Eliminations & Corporate	21%	24%	25%	25%
合計	Total	100%	100%	100%	100%

組み替えに関する注記 Notes on Reclassification

1	<p>2022年度より、経営管理区分の見直しのため、制御機器事業（IAB）の一部を電子部品事業（DMB）の事業セグメントに含めて開示しています。これに伴い、2020年度および2021年度の実績を新管理区分に組み替えて開示しています。</p> <p>From 2022, as a result of a segment reclassification, figures for certain business that had been included in IAB have been reclassified into DMB. FY2020-2021 figures have been restated to reflect this.</p>
2	<p>2020年度より、経営管理区分の見直しのため、本社直轄事業（その他事業）の傘下であった環境事業を社会システム事業（SSB）の事業セグメントに含めて開示しています。これに伴い、2019年度の実績を新管理区分に組み替えて開示しています。</p> <p>From 2020, as a result of a segment reclassification, figures for the Environmental Solutions business that had been included in the Other segment have been reclassified into SSB. FY2019 figures have been restated to reflect this.</p>
3	<p>2020年度より、経営管理区分の見直しのため、本社直轄事業（その他事業）の傘下であったバックライト事業を本社他（消去調整含む）の事業セグメントに含めて開示しています。これに伴い、2019年度の実績を新管理区分に組み替えて開示しています。</p> <p>From 2020, as a result of a segment reclassification, figures for the Backlights business that had been included in the Other segment have been reclassified into Eliminations & Corporate. FY2019 figures have been restated to reflect this.</p>
4	<p>株式会社JMDCと協働するため、2023年度第3四半期連結会計期間よりデータソリューション事業（DSB）を新設しています。JMDC社の連結業績予想（JMDC社の連結業績見通しに基づいたものではなく、当社グループの通期業績を見通す上での、当社算定による概算値）は「DSB」の欄に含めています。前回予想の公表時に「本社他（消去調整含む）」に含めていたJMDC社業績予想についても「DSB」欄に組み替えています。</p> <p>The Company established the DSB in the third quarter of FY2023 to collaborate with JMDC Inc. The JMDC forecast (not based on the JMDC outlook, but an estimate based on our calculations of OMRON Group full-year performance results) is included in DSB. (Our forecast for JMDC, included under Eliminations & Corporate in the previous forecast, is now included under DSB.)</p>